



2026-2028

# COMMUNITY HEALTH IMPLEMENTATION STRATEGY

All, for your one.®



Patrick M. Magoon  
Institute for Healthy Communities

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## INTRODUCTION

### PURPOSE OF THE COMMUNITY HEALTH IMPLEMENTATION STRATEGY

The mission of Ann & Robert H. Lurie Children's Hospital of Chicago is to improve the health and well-being of all children. To advance this mission, it is essential to meet youth and families where they live, learn and grow with a focus in under-resourced Chicago communities disproportionately affected by barriers and adverse health outcomes. This Community Health Implementation Strategy (CHIS) transforms community-identified priorities into clear, measurable actions that leverage our strengths in clinical care, advocacy, research, education and community engagement.

Focusing on Chicago infants, children, adolescents and young adults (0-24 years) living in Chicago, the CHIS reflects Lurie Children's commitment to cultivating and sustaining partnerships that reach youth and families across the city. A list of our current and prospective community partners is included in Appendix B, with a summary of existing community resources related to our priority health issues in Appendix C.

The CHIS serves as both a roadmap and a call to action—guiding strategic investments, shaping programs and aligning efforts across departments and partners to drive measurable, lasting impact.

### PROGRESS FROM THE 2023-2025 CHIS

Lurie Children's Community Health Needs Assessment (CHNA) and CHIS cycles are part of an ongoing, iterative effort to identify and address the most pressing health needs facing children, youth and their families across Chicago. Each three-year cycle builds on the one before it—forming the foundation for long-term, sustainable improvements in community health and health systems. Together, these cycles have become a cornerstone of the hospital's broader community health strategy, aligning data, community voice and institutional resources to drive meaningful and measurable impact.

Lurie Children's 2023–2025 CHIS continued a multi-year, equity-focused strategy to improve child and adolescent health across Chicago, with a focus on communities most impacted by disinvestment. Guided by the hospital's 2022 CHNA, the CHIS prioritized four priority health issues: social and structural influencers of health and access to care; chronic health conditions; mental and behavioral health; and violence and injury.

Over the three-year period, Lurie Children's and its partners advanced more than 90 community health initiatives across three strategic domains: Equitable and Inclusive Care, Educational and Economic Opportunity and Safe and Nurturing Spaces. These domains reflect Lurie Children's *Impact Framework*, which emphasized the interconnectedness of health, learning, safety and opportunity. This framework recognizes that these domains are mutually reinforcing—for example, access to safe learning environments and after-school programming promotes academic success and emotional well-being.

With this framework, we moved toward an impact-focused, asset-based approach that addresses the root causes of health disparities and supports the whole child within the context of their family and community.

Key highlights include:

- **Expanded access to care**, including planning and community co-design of the Austin HOPE Center, launching the Brave Voices hospital-based violence intervention program, and expanding mobile health and mental health services.
- **Strengthened community infrastructure**, such as the West Side Healthy Parents & Babies Program, neighborhood-based food pantries and workforce development pipelines reaching students from elementary school through graduate school.
- **Elevated youth leadership and engagement**, as a strategic priority and embedded in initiatives like Healing Through Justice and the development of Parks as Health Hubs with Chicago Park District.
- **Advocated for policy and systems change**, including legislation supporting cardiac emergency preparedness in schools and expanded partnerships to address social needs and care coordination.

These collective efforts reflect the power of cross-sector collaboration and underscore the hospital's long-term commitment to addressing root causes of health disparities and building healthier futures for Chicago's children and families.

A full copy of the 2023–2025 CHIS Progress Report is available online at [luriechildrens.org/chna](https://luriechildrens.org/chna).

## INSIGHTS FROM THE 2025 COMMUNITY HEALTH NEEDS ASSESSMENT

Our CHIS is grounded in the findings of the 2025 CHNA, which centers community voices and data on the inequities impacting child and family health. We focus on addressing inequities because of the profound impact they have on Chicago's youth, as demonstrated in the full 2025 CHNA Report. Nearly 30 percent of Chicago's residents are under the age of 25, and more than 80 percent of the city's youth identify as Black, Hispanic/Latine, Asian or other youth of color. While Chicago is racially and ethnically diverse, it remains one of the most segregated cities in the United States—resulting from a legacy of unequal housing, economic and urban development practices and policies, among others.

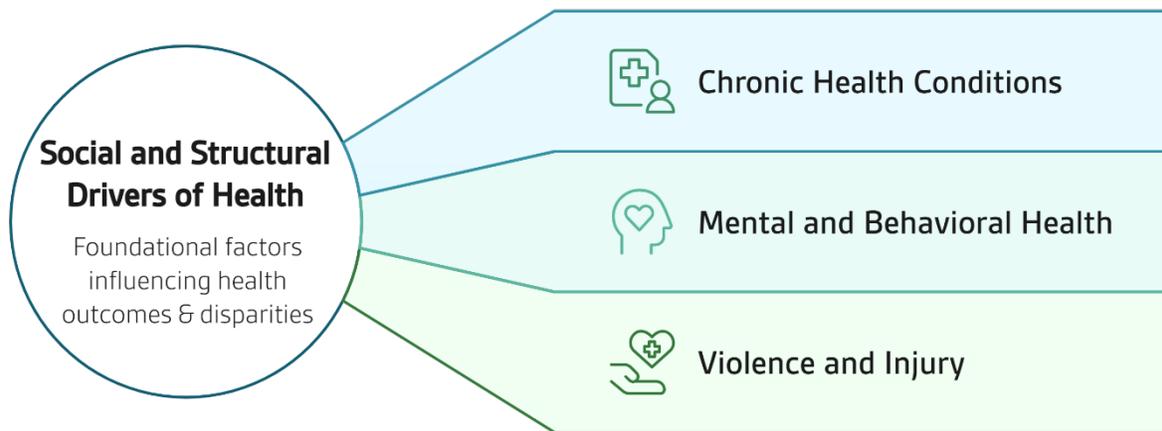
This segregation is closely linked to poverty and inequitable access to resources, contributing to persistent health disparities across neighborhoods. Yet, despite these challenges, communities across Chicago demonstrate resilience, leadership and a deep commitment to building safer, healthier environments.

In partnership with these communities, Lurie Children's is advancing targeted, collaborative efforts to address the following priority health issues:

- **Social and Structural Drivers of Health** – While all priority health issues are interconnected, these are foundational factors that shape access, opportunities and health outcomes

The three additional priority health issues are deeply influenced by these underlying drivers:

- **Chronic Health Conditions**
- **Mental and Behavioral Health**
- **Violence and Injury**



## ALIGNMENT WITH LURIE CHILDREN'S STRATEGIC VISION 2026-2030

Lurie Children's community health efforts are grounded in a broader institutional strategic growth plan that prioritizes innovation, equity and excellence in pediatric care. Community health is a foundational pillar of this plan. This CHIS reflects and advances that commitment, aligning with Lurie Children's organizational goals and reinforcing the hospital's role as a trusted partner in improving the health and well-being of youth and families across Chicago.

The hospital's strategic growth plan also prioritizes measurable outcomes that align closely with those in this CHIS, including:

- Reducing avoidable emergency department (ED) visits
- Bringing care to the places families live, worship and play
- Advancing Medicaid reimbursement models that reflect actual care costs
- Lowering infant mortality rates on Chicago's West Side
- Increasing participation in community health programming

Aligning the CHIS with Lurie Children's mission, strategic growth plan and public health best practices ensures that community health is embedded in institutional leadership, infrastructure and accountability. At the same time, it allows flexibility to test, refine and scale solutions that build a healthier, more equitable future for all children.

## GUIDING PRINCIPLES

Our approach to community health is anchored to a clear set of guiding principles. These values reflect our commitment to equity, collaboration and community leadership—and ensure our strategies are rooted in what matters most to the children, families and neighborhoods we serve.



- **Youth & Community Voice:** Center the voices of youth, families and community in all aspects of our work.
- **Equity Lens:** Address health inequities by reducing barriers to care for all and mitigating disproportionate health impacts experienced by under-resourced communities.
- **Partnerships & Collaboration:** Strengthen and sustain partnerships through active engagement in collaborative initiatives, citywide coalitions and cross-sector planning efforts.
- **Evaluation & Sustainability:** Prioritize ongoing evaluation, data sharing and sustainability to measure impact, improve programs and support long-term community health improvements.
- **Policy & Advocacy:** Advocate for policies that expand healthcare access and drive systems-level change to advance health equity and improve outcomes for children and families.

## STRATEGY IDENTIFICATION & PRIORITIZATION

The Patrick M. Magoon Institute for Healthy Communities leads the development, implementation and evaluation of Lurie Children's triennial CHIS. In collaboration with internal and external partners, the Magoon Institute ensures that the CHIS reflects the priorities of Chicago's youth, families and communities, and is integrated across the hospital's operations, strategies and community investments.

As previously noted, the 2026-28 CHIS is informed by analysis of data with a particular focus on trends and disparities affecting under-resourced Chicago communities with low Childhood Opportunity Index (COI) scores. Community input gathered through surveys and focus groups offered critical insight into local health priorities and potential solutions. This information, combined with a review of current and planned community health initiatives, helped assess alignment with community needs and informed the development of strategic priorities.

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## ROLE OF ADVISORS & COMMUNITY HEALTH ACTION TEAM

As previously described in the CHNA, Lurie Children's engages three advisory bodies in the CHNA/CHIS process, including identifying and prioritizing community health strategies and developing evaluation plans to track progress. Details about their specific roles in CHIS development are as follows:

The **Magoon Institute Advisory Council** played a central role in the development of the 2026-28 CHIS, meeting three times to provide input on critical milestones:

- Health Priority Setting: Shared key community health concerns and helped define priority areas
- Strategy Development: Reviewed CHNA findings and provided feedback on potential strategies
- Final Review and Recommendation: Approved the final CHNA and CHIS and recommended adoption by the Lurie Children's Board of Directors

**Healthy Communities Internal Advisory Committee** provided feedback on strategy alignment and resource needs. By integrating different perspectives from within the organization, the committee ensures the CHIS is embedded in hospital systems and aligned with institutional priorities.

**Community Health Action Team** played a key role in strategy development and implementation. In 2025, the group met three times to inform and refine the 2026-28 CHIS:

- Foundation & Brainstorming: Reviewed CHNA data and community input, assessed past and current initiatives and identified future opportunities
- Prioritization & Planning: Applied prioritization criteria to identify strategies with the greatest potential for impact, feasibility and alignment with institutional strengths
- Finalization & Feedback: Finalized strategy content, key evaluation metrics and reporting structures

The Community Health Action Team contributed to the identification of over 50 possible activities, which were refined to 20 draft strategies and ultimately prioritized into 15 core strategies for inclusion in the CHIS. Members also helped map existing programs, identify resource and data gaps and inform performance indicators.

While individual health conditions are addressed through Lurie Children's clinical care and research efforts, our approach to community health is intentionally holistic, emphasizing upstream prevention and early intervention at the community level. The strategies outlined in this CHIS are designed to address the identified priority health issues through an interconnected and systemic lens, rather than through isolated, condition-specific interventions.

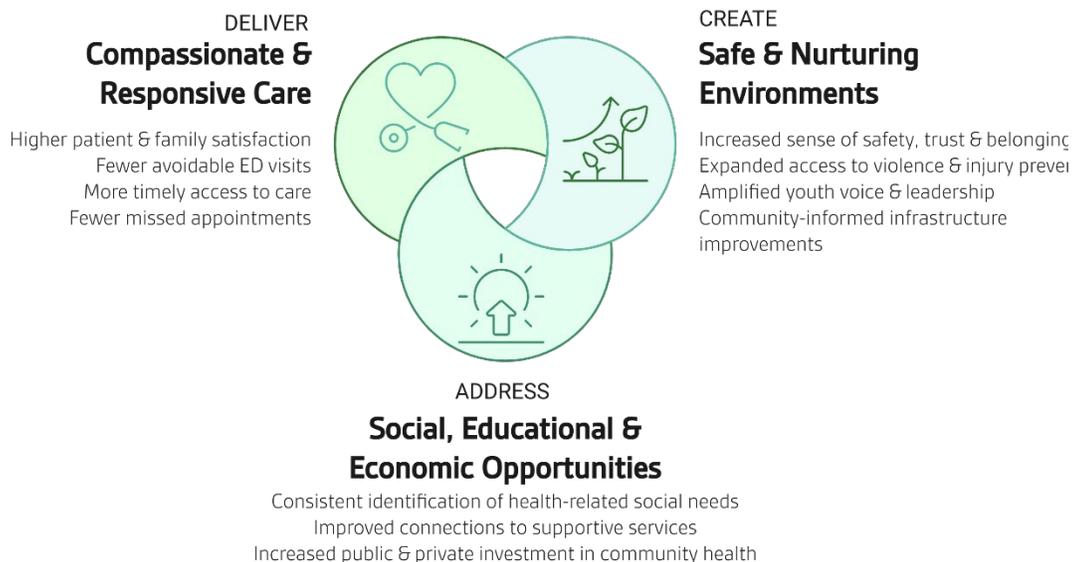
Accordingly, there are no priority health issues identified in the CHNA that we do not intend to address to some degree. All identified priorities are incorporated into at least one strategy, with efforts resourced through a combination of hospital operations, grants and philanthropy. Should future needs be identified that we are unable to address directly or to the extent desired by the community, potential reasons may include resource constraints, lack of institutional expertise, the presence of other organizations better positioned to lead the work or the absence of evidence-based interventions.



## STRATEGIC IMPACT FRAMEWORK

During the development process, three overarching community health pillars emerged to guide our efforts. These reflect Lurie Children’s long-term vision for improving child and family health and represent where the hospital is best positioned to drive meaningful, sustained impact.

Each pillar includes cross-cutting anticipated outcomes, aligned strategies with potential key performance indicators to our track progress, outcomes and impact and a project highlight that illustrates work underway within a given strategy. With over 95 active community health projects and initiatives—and more anticipated over the next three years—Lurie Children’s is well positioned to implement coordinated, community-driven solutions that deliver meaningful impact and value to the communities we serve. A snapshot of all community health strategies is in Appendix A.



## TRANSFORMATIONAL STRATEGIES

Many Lurie Children’s strategies for 2026-2028 are foundational, building on existing strengths where we have deep commitments and expertise. In addition, we are introducing a set of *Transformational Strategies* designed to drive bold, cross-cutting impact on child and family health in Chicago. These represent new or significantly expanded areas of work that require heightened prioritization, additional resources, and, in some cases, the development of new expertise.

*Transformational Strategies* are distinguished by their potential to shift systems, reshape environments and improve the broader conditions that influence health—extending far beyond the reach of individual programs. They cut across all pillars and align with the socioecological model commonly used in public health to advance change at the community and systems levels.

### Austin HOPE Center

Healing, welcoming space for youth and families to seek clinical care and community-based services



### Care Coordination & Care Extenders

Coordinated care models and care extenders that bridge medical, behavioral, and social service systems

### Early Childhood Initiatives

Innovative, community-responsive initiatives that promote lifelong health and wellness

## AUSTIN HOPE CENTER

T.1 – Complete construction of the Austin HOPE Center and launch specialty clinical care, mental and behavioral health services and community health programming

In partnership with Stone Community Development Corporation and Chicago Neighborhood Initiatives, Lurie Children’s is building the **Austin HOPE Center** to expand high-quality pediatric specialty care, including physical, developmental and behavioral health services. The Center will also offer health education, workforce training and youth development space for community programming and respite.

This initiative reflects a long-term, neighborhood-based and co-designed approach, and has the potential to serve as a model for other institutional/community partnership projects across the city and beyond. Ranked as the top strategy across all internal and external advisory bodies, this effort will require significant resources, deep community engagement and collaboration across the medical center to realize its full potential impact.

### Key Performance Indicators

- Increase patient volumes for pediatric specialty care, mental and behavioral health services and early childhood clinical visits and referrals
- Reduce no-show rates and time to first appointment across clinical services
- Drive a long-term downward trend in ED visits for preventable conditions among Austin-area children and youth
- Improve participation in community health programming and related outcomes
- Elevate the level and quality of community partner, resident and provider engagement
- Accelerate growth in local hiring, workforce training and support for neighborhood economic development

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## INTEGRATED CARE COORDINATION & CARE EXTENDERS

### T.2 – Advance integrated care coordination models and expand the use of care extenders to improve connections across medical, behavioral and social services

Lurie Children’s, alongside other healthcare providers nationwide, has demonstrated that improved care coordination and integration of wraparound services that address social needs can significantly improve health outcomes while decreasing costs. A leading example is the **All Hands Health Network (AHHN)**, a 7-year demonstration project led by Lurie Children’s and designed to serve more than 42,000 Medicaid-enrolled children living in Chicago’s Belmont Cragin and Austin neighborhoods (ZIP codes 60639 and 60651).

Funded by the Center for Medicare and Medicaid Services, AHHN is a new model of integrated trauma-informed care that expands access to high-quality primary care, specialty care and behavioral health services for children and families. Preliminary results are promising and suggest this model has the potential to transform care and service delivery across Illinois.

#### Key Performance Indicators

- Increase patient volumes in for care coordination services
- Expand referrals and successful linkages to community-based clinical and social services
- Elevate the level and quality of community partner, resident and provider engagement
- Track sustainability metrics, including reimbursement data and funding sources
- Develop a plan to expand care extenders, including staffing models, training strategies and integration goals for implementation

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## EARLY CHILDHOOD

### T.3 – Strengthen early childhood systems to advance innovative, community-responsive initiatives

The earliest years of life—beginning in pregnancy and extending through age five—are critical for lifelong health and development. Research shows that early childhood experiences shape brain development, emotional regulation and long-term physical, developmental and mental health outcomes.

At the core of this strategy is the promotion of *Early Relational Health*—the capacity to form safe, stable and nurturing relationships—which protects against the effects of adverse childhood experiences (ACEs) and toxic stress while promoting resilience and lifelong well-being. This approach extends beyond child–caregiver relationships to include the systems and services that help families thrive.

Lurie Children’s **Schreiber Family Center for Early Childhood Health and Wellness**, established in 2022, promotes this work by integrating care, services, education, research and advocacy. In partnership with internal teams and community organizations, the Schreiber Family Center supports early childhood programs, expands access to home visiting, provides resource navigation for families, addresses social needs such as housing and food insecurity and works to prevent leading causes of infant death and injury through trainings, community engagement and supply distribution.

Looking ahead, Lurie Children’s will deepen partnerships across Chicago’s early childhood system to advance this work with the aim of reducing infant mortality and ensuring families are supported during the most formative years of their child’s life.

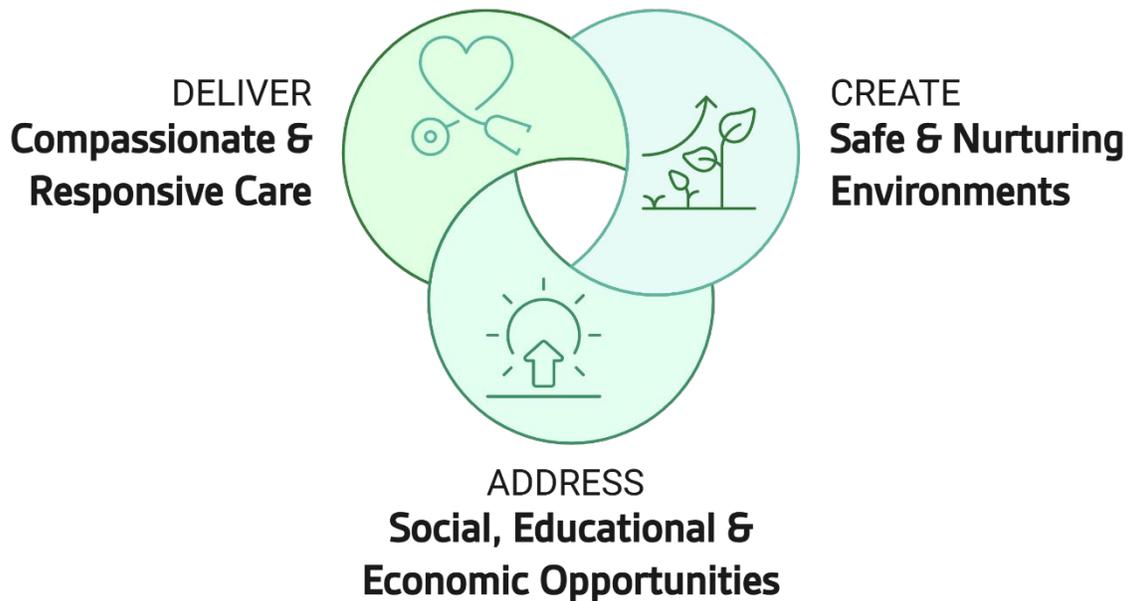
## Key Performance Indicators

- Increase family utilization of early childhood services, including home visiting and early intervention
- Expand referrals and linkages to address health-related social needs
- Elevate the level and quality of early childhood community partner, resident and provider engagement
- Scale up the distribution of health and safety supplies
- Enhance education delivered, trainings conducted and changes in knowledge, attitudes and behaviors
- Expand and launch collaborative initiatives to address infant mortality on the South and West Sides and related outcomes

## FOUNDATIONAL STRATEGIES

Lurie Children's longstanding commitment to community health is reflected in a set of *Foundational Strategies* that serve as the bedrock of our CHIS. These strategies are organized by community health pillar and built on decades of experience and represent areas where the hospital has deep expertise, trusted partnerships and a sustained record of impact in advancing health equity across Chicago. Foundational strategies often address the individual and family levels of the socioecological model, focusing on direct services, education and supports that improve access to care, promote health and well-being and reduce unequal access.

From 2026 to 2028, we are committed to deepening and expanding these foundational efforts—enhancing our responsiveness to emerging needs, strengthening community partnerships and scaling what works to improve the health and well-being of children, youth and families.



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## DELIVER COMPASSIONATE AND RESPONSIVE CARE (CRC)

**Provide high-quality, family-centered, comprehensive healthcare services that meet the needs of youth and communities, especially those facing the greatest health burdens.**

Communities on Chicago's South and West Sides—including our focus neighborhoods of Austin, Belmont Cragin and Hermosa—continue to experience disproportionate health burdens driven by inequities and limited access to comprehensive, culturally responsive care. Families in these neighborhoods face persistent barriers, including under-resourced health clinics, transportation challenges, language access gaps and a lack of trust in healthcare systems—often stemming from past experiences of unequal treatment or inconsistent care.

Findings from the 2025 CHNA highlight these challenges. Focus group participants identified affordability, service availability, rising mental health needs and care quality and navigation as major concerns. Survey respondents across all demographics consistently ranked access to mental health care among the top five health needs. Quantitative data further supports these findings: the ZIP codes that comprise Austin, Belmont Cragin and Hermosa have the highest number of Lurie Children's emergency department (ED) visits—and also ranked among the areas with the highest rates of uninsurance and lowest per capita access to pediatric physicians in Chicago.

To address these urgent needs, Lurie Children's is expanding access to primary and specialty care that is high-quality, coordinated and community informed. Strong, place-based partnerships linking clinical care with local resources are critical to delivering equitable, coordinated and culturally responsive care for all children and families.

### Cross Cutting Anticipated Outcomes

- Patients and families report higher satisfaction with Lurie Children's healthcare services
- Families experience fewer avoidable ED visits
- Families experience more timely access to care through reduced appointment wait times, leading to earlier diagnosis, treatment and improved continuity of care
- Missed appointments decrease across programs and services, improving continuity of care and ensuring more families receive the support they need, when they need it



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## Mobile Health

CRC.1 – Expand the Mobile Health Program to increase the types of clinical services offered and serve more patient families

### Project Highlight: Lurie Children’s Mobile Asthma Clinic

As part of **Lurie Children’s Mobile Health Program**, the **Mobile Asthma Clinic** brings high-quality, specialized asthma care directly to children in communities with some of the highest asthma rates in Chicago—primarily on the South and West Sides. Staffed by pediatric asthma specialists, the clinic provides comprehensive services including diagnosis, treatment planning, medication management and asthma education tailored for families and schools.

Launched to reduce preventable ED visits and hospitalizations, the Mobile Asthma Clinic offers school- and community-based services in partnership with local schools and Federally Qualified Health Centers (FQHCs). It also supports care coordination, connects families to needed resources and helps build local capacity by training community providers. By meeting families where they are, the Mobile Asthma Clinic plays a critical role in advancing health equity and improving outcomes for children living with asthma.

#### Key Performance Indicators

- Increase patient volumes for primary and specialty care
- Improve patient satisfaction and experience
- Expand referrals and successful linkages to address supportive services

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## Provider Education

CRC.2 – Provide education and support networks for pediatric providers and trainees

### Project Highlight: New Resident Intensive (Pediatric Residents Pre-orientation)

Each year, the Magoon Institute partners with the **Department of Pediatrics** to co-lead a week-long orientation for incoming pediatric residents. This program introduces foundational concepts in population and community health, health equity and advocacy—laying the groundwork for a lifelong commitment to community-informed, equity-centered care. The curriculum builds knowledge and skills across four key domains: individual, community, population and policy advocacy. Residents learn from community leaders, organizations and Magoon Institute staff, grounding their training in the lived experiences of Chicago’s diverse neighborhoods.

In addition to classroom sessions, residents participate in hands-on service and community immersion—packing food at the Greater Chicago Food Depository, joining local park clean-ups and taking a neighborhood tour led by local historians, who brings to life the rich history and resilience of Chicago’s West and South Sides.

#### Key Performance Indicators

- Elevate the level and quality of community provider and trainee engagement
- Enhance education delivered, trainings conducted and changes in knowledge, skills and attitudes



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## Mental health Partnerships

CRC.3 – Build collaborations between hospital-based mental and behavioral health services and community-based support, including suicide and substance use prevention

### Project Highlight: Training for Primary Care Providers on Mental and Behavioral Health Interventions

Lurie Children’s **Mood, Anxiety, ADHD Collaborative Care (MAACC) Program** strengthens the ability of community pediatricians to identify and manage common mental health concerns. Over the past five years, MAACC has directly served over 1,400 youth through integrated care. However, its reach extends far beyond these direct evaluations—through partnership with 46 practices and more than 270 trained providers, the program has created a multiplying effect, enabling thousands more children to receive timely, effective mental health support in their medical home.

Now expanding to include autism spectrum disorders, MAACC equips providers to recognize early signs, support families and deliver care earlier—reducing wait times and improving access to behavioral health services closer to home.

### Project Highlight: Migrant Behavioral Health in Shelters

In collaboration with the University of Chicago’s Crown School of Social Work and the Coalition for Immigrant Mental Health, Lurie Children’s **Center for Childhood Resilience (CCR)** co-developed a training initiative to support frontline staff working with newly arrived migrant families. The program equips shelter staff and community-based providers with tools to recognize and respond to stress and trauma, offers ongoing mental health consultation and includes a built-in evaluation to assess needs and improve outcomes.

In addition to training staff in migrant shelters, this initiative has also been offered to members of the West Side United Food Equity Collaborative, recognizing the critical role that food access organizations play in supporting migrant families and reducing strain on the broader behavioral health system.

### Key Performance Indicators

- Increase patients screened for behavioral health needs
- Expand referrals and successful linkages to community-based services
- Broaden participation in behavioral health programming and related outcomes



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## ADDRESS SOCIAL, EDUCATIONAL AND ECONOMIC OPPORTUNITIES (SEO)

**Address root causes of health disparities to help families thrive by investing in social services, workforce development and school and community partnerships that promote social, educational and economic well-being.**

Chicago families continue to face longstanding barriers to health and well-being, driven by community inequities such as underinvestment in schools, housing, food access and economic opportunities. These conditions contribute to preventable illness, avoidable emergency care and shorter life expectancy in under-resourced neighborhoods.

The 2025 CHNA revealed widespread concerns about financial insecurity, housing instability, quality education and childcare, limited access to affordable healthy food and a lack of local economic opportunity. Survey respondents consistently identified homelessness and housing instability, nutrition-related chronic conditions like obesity and diabetes and poverty as top community health concerns across demographic subgroups.

Secondary data reinforce these findings. The focus communities of Austin, Belmont Cragin and Hermosa rank low on the COI and experience higher-than-average rates of food insecurity and housing cost burden.

In response, Lurie Children's is deepening investments in programs that address social, educational and workforce development needs—such as access to food, prenatal education, job training and other social supports—while strengthening partnerships with schools and community organizations. These efforts aim to ensure families have access to the foundational resources needed for long-term health, stability and opportunity.

### Cross Cutting Anticipated Outcomes

- Health-related social needs are routinely identified for children and families served by Lurie Children's
- Families are connected to appropriate services, supports and resources
- Investments are made in people and places that improve community health and well-being



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## Workforce Development

SEO.1 – Enhance workforce development pathways to create economic opportunity

### Project Highlight: Undergraduate & Graduate Workforce Development

Lurie Children’s Mentorship and Workforce Development programs support students to explore careers in healthcare, public health and leadership. These programs build a broadly representative pipeline of future health professionals while advancing equity in career opportunity and include:

- **Discovering Healthcare Careers:** Summer internship for Chicago Public School (CPS) students that includes mentorship, skill-building and shadowing a wide range of hospital departments
- **Community Health in Action Mentorship Program (CHAMP):** A six-week public health internship focused on independent public health projects, literature review and data visualization
- **Rise Above/Mind Matters:** A leadership program focused on youth mental health and advocacy, with exposure to career opportunities and pathways

#### Key Performance Indicators

- Elevate the level and quality of participant engagement
- Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills and attitudes)
- Increase participants entering, hired into or promoted in health-related careers
- Increase hires of program alumni
- Increase hires of employees from communities of focus
- Increase participants pursuing high-need clinical careers (e.g., Respiratory Therapy, Sleep Medicine and Neurodiagnostic)

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## Supportive Services

SEO.2 – Increase access to wraparound services for families to address health-related social needs

### Project Highlight: Service Coordination for Pregnant and Parenting Individuals

Lurie Children’s Maternal and Child Health team is working to streamline access to services that address social drivers of health. Through the **West Side Healthy Parents and Babies (WSHPB)** initiative, in partnership with West Side United, and the **Connect Home Visiting Chicago** Program, families receive prenatal education, virtual parent support groups and referrals to community resources. In FY24, these programs received 321 referrals, with continued expansion underway.

#### Key Performance Indicators

- Increase screenings for health-related social and safety needs (HRSN)
- Expand referrals and successful linkages to services and resources
- Develop and implement plans for standardized HRSN screening of community health program participants



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## Youth-Serving Institutions

SEO.3 – Increase coordination with schools, libraries, parks and other youth-serving institutions to address youth health and well-being through service integration and health education

### Project Highlight: Strengthening School Health with Chicago Public Schools

In 2024, the Magoon Institute partnered with CPS and other **Chicago HEAL Initiative** hospitals to support the launch of the Healthy CPS Network Specialist Initiative. This effort was made possible through Congressionally-Directed Spending championed by Illinois Senator Dick Durbin.

The initiative began in five of CPS's 17 networks with priority given to networks with lower-income student families. It established new Healthy CPS Specialist roles at the network level to expand access to health programs, services and resources. These specialists provide direct, tailored support to schools, helping to strengthen systems that promote student health and wellness.

To foster collaboration and alignment, the Magoon Institute and CPS co-host monthly meetings where health partners share updates, resources and opportunities with the Network Specialists. This innovative partnership model is helping to build stronger connections between schools and community health providers, better positioning CPS to meet the physical and mental health needs of its students.

#### Key Performance Indicators

- Elevate the level and quality of school and community partner engagement
- Elevate the level and quality of student, educator and family engagement
- Enhance health education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)
- Advance school or program-level improvements in health benchmarks

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## Nutrition Security

SEO.4 – Expand access to healthy, affordable and culturally relevant food by addressing barriers to nutrition security

### Project Highlight: West Side WIC Alliance

Lurie Children's co-anchors the **West Side WIC Alliance**, a collaborative effort to improve awareness and engagement of the Special Supplemental Nutrition Program for Women, Infants and Children (WIC). By simplifying referrals and providing focused engagement, this effort aims to connect more potentially WIC-eligible families to nutrition benefits. The initiative works with health care providers, grocers and community organizations to raise awareness, boost enrollment and reduce attrition across Chicago's West Side.

#### Key Performance Indicators

- Increase families screened for food insecurity
- Expand food and nutrition referrals made for families
- Promote utilization of UniteUs, coordinated care and resource network
- Improve food access program participant satisfaction and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors)
- Advance policies and programs enacted to increase food access in focus communities



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## CREATE SAFE AND NURTURING ENVIRONMENTS (SNE)

**Foster safe, stable and nurturing environments that promote health, safety and well-being of children and families across homes, schools and communities.**

Safety and stability are essential for healthy childhood development and long-term well-being. Yet, many Chicago communities, particularly those on the South and West Sides, face threats to both. Historic underinvestment and disinvestment, unequal resources and community violence continue to create environments where children and families feel unsafe and unsupported.

Predominantly Hispanic/Latine and Black neighborhoods on the city's South and West Sides experience higher levels of mortality from injury and firearm-related violence, and lower perceived safety than Chicago's lakefront neighborhoods, with the Austin neighborhood having among the highest rates of firearm-related mortality in the city. Community survey respondents across demographics ranked violent crime as a top health concern, alongside calls for more youth activities, community spaces and support networks.

Focus group participants echoed these concerns, naming violence, crime, poor infrastructure and environmental health challenges as key health issues. Many emphasized the urgent need for healing-centered care, trauma-informed services and safer spaces to gather, learn and play.

Lurie Children's is committed to working alongside communities to build environments where youth are safe, families feel supported, and healing is possible. Through investments in violence prevention, early childhood supports and community-driven infrastructure improvements, we aim to advance lasting safety, health and equity across generations.

### Cross Cutting Anticipated Outcomes

- Youth and families report increased feelings of safety, trust, and belonging in their neighborhoods, schools and community spaces and stronger social connections among residents, caregivers and community providers.
- Access to violence prevention, unintentional injury prevention and trauma recovery supports services increases, helping lay the groundwork to reduce harm and hospital visits over time.
- Youth voice and leadership are amplified in community health planning and decision-making.
- Community-informed programs and infrastructure improvements reflect resident priorities and lead to enhancements in the built environment.



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## Healing-Centered Supports

SNE.1 – Foster resilience through healing-centered coaching and consultation for parents/caregivers, educators and youth

### Project Highlight: Healing Through Justice

**Healing through Justice** is a youth- and community-led initiative to reimagine systems that support youth mental health. In FY24, Lurie Children's launched an internal steering committee to integrate key *Healing through Justice* principles and key lessons into hospital policies and practices. As part of this work, the hospital developed an institutional position statement on fostering youth engagement, affirming a commitment to evidence-based approaches that center youth voice. The statement pledges support for policies and programs that promote youth engagement in research, program design, and leadership—advancing health equity and improving outcomes for youth.

In response to youth-led recommendations from the *Changing the Beat of Mental Health: The Ujima Report*, Lurie Children's created mental health career pipeline programs for high school and college students. These six-week virtual programs introduced youth to careers in psychology, psychiatry, counseling and social work—while building leadership skills and promoting healing in their communities.

#### Key Performance Indicators

- Elevate the level and quality of parents/caregivers, educators and youth engagement
- Elevate the level and quality of organization engagement
- Enhance coaching and consultation and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)
- Expand referrals and successful linkages to services and resources

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## Injury Prevention

SNE.2 – Prevent injuries in home and communities through culturally attuned education, resources and safety products

### Project Highlight: Safe Sleep Program

Sleep-related death is one of the leading causes of infant mortality in the US. Lurie Children's **Safe Sleep Program** educates caregivers on infant safe sleep, equips partners with cribs and safe sleep kits and provides safe sleep and injury prevention training to hospitals, FQHCs and community-based organizations. One of the only regional programs offering home delivery of portable cribs, it supports families during the first critical months of life.

#### Key Performance Indicators

- Elevate the level and quality of youth, family and community partner engagement
- Scale up the distribution of safety products (e.g., car seats, safe sleep kits, home safety kits)
- Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)



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## Violence Prevention

SNE.3 – Advance violence prevention through hospital-based intervention, youth- and community-led initiatives and prevention programs

### Project Highlight: Juvenile Justice Collaborative

Lurie Children’s **Juvenile Justice Collaborative (JJC)** supports justice-involved youth with coordinated, comprehensive and community-based services that reduce recidivism and address disparities. The JJC Family Support Project provided funding to partner organizations to deliver trauma-responsive, family-strengthening programs. By addressing poverty, behavioral health needs and family dynamics, JJC helps build a stronger foundation for youth safety and success.

### Project Highlight: Brave Voices

**Brave Voices** is Lurie Children’s hospital-based violence intervention program, providing trauma-informed support to youth who present with violence-related injuries. The program connects youth and families to ongoing services such as mental health care, legal advocacy and community-based support. Brave Voices aims to promote healing, prevent re-injury, and disrupt cycles of violence through trusted relationships and coordinated care.

#### Key Performance Indicators

- Elevate the level and quality of youth, family and community partner engagement
- Scale up the distribution of safety products
- Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)
- Increase screening and assessment for service needs for patient survivors of violence-related injuries
- Expand referrals and successful linkages to community-based services for JJC and Brave Voices
- Increase youth graduates of the JJC

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## Youth Leadership

SNE.4 – Enhance youth engagement and activate youth power through opportunities for leadership, partnership and participatory action

### Project Highlight: Health and Emotional Awareness Lab

**Health and Emotional Awareness Lab (HEAL)** empowers youth to lead conversations around mental health, healing and equity. Developed by the Center for Childhood Resilience (CCR), the program provides trauma-responsive, healing-centered curriculum for elementary through undergraduate students. HEAL combines mental health awareness, health equity, career development and trauma education in partnership with schools, youth-serving organizations and healthcare careers training programs.

#### Key Performance Indicators

- Elevate the level and quality of youth engagement and activation
- Youth-led recommendations developed and implemented



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## Neighborhood Improvements

SNE.5 – Support neighborhood improvements that promote health, safety, climate resilience, and community connection through accessible, sustainable and community-centered infrastructure

### Project Highlight: Chicago Park District Parks as Health Hubs

Lurie Children's **Food, Activity and Nutrition Initiatives** team, in partnership with the Chicago Park District, is transforming parks into trusted health-promoting spaces through the **Parks as Health Hubs** initiative. This initiative combines asset mapping, needs assessments and action planning with wellness education, like *Essential 8* programming in summer camps, to create scalable, community-led models for health, connection and opportunity. These initial efforts aim to expand and replicate this model across additional parks and neighborhoods.

#### Key Performance Indicators

- Elevate the level and quality of community partner engagement and activation
- Support engagement in community coalitions and groups
- Promote community-identified neighborhood improvement or infrastructure projects





## IMPLEMENTATION, EVALUATION & IMPROVEMENT

### ROLES AND RESPONSIBILITIES OF PARTNERS

The implementation and continuous improvement of strategies outlined in the CHIS are facilitated, monitored and supported by the Magoon Institute. In close partnership with clinical divisions, evaluation experts, administrative teams and community organizations, the Magoon Institute ensures that strategies are effectively carried out, monitored and refined over time to reflect community needs and maximize impact.

Throughout the 2026-2028 cycle, the Magoon Institute will collaborate with strategy leads across the organizations to implement CHIS initiatives and provide regular updates on progress. The Community Health Action Team, Magoon Institute Advisory Council and Healthy Communities Internal Advisory Committee will continue to provide feedback and oversight on community health projects and help navigate any obstacles or barriers that might slow the implementation of a strategy or initiative and ensure alignment with Lurie Children's strategic vision.

Evaluation efforts are supported by Lurie Children's **Smith Child Health Outcomes, Research and Evaluation Catalyst** within Stanley Manne Children's Research Institute. In collaboration with the Magoon Institute, Catalyst will develop tools to document program outputs and outcomes and evaluate the impact of collective programming through a comprehensive data strategy and system, and a robust community-based evaluation (Above and Beyond Impact Evaluation model, discussed below).

## EVALUATION AND MONITORING

Lurie Children's will leverage a combination of data sources and methods to capture both program outputs and broader community-level outcomes, including a **participatory cycle of data collection, analysis, visualization and refinement**. The following will be used to provide ongoing data infrastructure development and broader evaluation activities for the CHIS:

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### DATA SOURCES, TOOLS AND DASHBOARDS

Key data sources include:

- **Electronic Health Records:** Patient-level health information and Social Influencers of Health screening results to assess individual needs and track health outcomes over time
- **Vendor and Procurement Systems:** Track community-based purchasing
- **Human Resources/Organizational Development Dashboards:** Monitor hiring, promotion and workforce representation
- **UniteUs:** Shared resource platform that connects healthcare, social service and community-based organizations to support coordinated care. Over time, we aim to fully utilize its closed-loop referral and service coordination functionality to improve tracking of referrals, service delivery, and outcomes across partners
- **Metopio:** Data analytics and visualization tool used to access and analyze neighborhood-level community health data providing valuable insights into key health indicators, social drivers of health and emerging trends across geographic areas, supporting data-driven decision-making and resource allocation

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### DATA MANAGEMENT SYSTEM

Developed in collaboration with our Catalyst colleagues, this system supports consistent data collection across Lurie Children's community health programs and projects through:

- **Centralized Reporting Tool:** Aggregates data across programs in the areas of service provision, education and outreach, capacity-building and technical assistance, web-based resources and policy and advocacy.
- **Partnership Database:** Tracks community partnerships and collaborations.
- **Community Health Activity Database:** Captures and quantifies engagement activities.

Plans are underway to develop a structured approach to ensure these data are regularly analyzed, visualized and shared with strategy and program leads. The goal is to support continuous learning, track progress on key indicators, inform modifications to approaches and enable evidence-informed decisions that enhance the reach and impact of community health programs.

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### ABOVE AND BEYOND IMPACT EVALUATION MODEL

This mixed-method evaluation framework examines the collective impact of integrated programs and strategies including synergies across services and sectors, coordination of referrals, enrollment and outcomes that extend beyond the scope of individual programs. It will be piloted with **Strategy 1.1**, the **Austin HOPE Center**, to evaluate its integrated model of specialty care, behavioral health and community programming. Evaluation measures include program outputs, community survey results and qualitative insights collected through in-depth interviews.

The **Above and Beyond** model offers a replicable approach to capturing comprehensive, cross-cutting outcomes data and may support the evaluation of future strategies in other community areas. **Focusing on the micro (Data Management System) and the macro (Above and Beyond Impact Evaluation)** will enable Lurie Children's to measure system-level change and share a richer, more holistic story of impact.

## MONITORING PROGRESS AND ENSURING ACCOUNTABILITY

To ensure strategies are effective, community-driven and focused on continuous improvement, Lurie Children's will maintain the following accountability mechanisms:

- **Strategy Leads and Workgroup Meetings (as needed):** Track implementation, set objectives and coordinate across teams
- **Annual Action Team Meeting:**  
Review progress, assess priorities and refine strategic direction
- **Continuous Evaluation and Reporting:** Ongoing data collection to guide adjustments and learning while ensuring responsiveness to community needs
- **Above & Beyond Impact Evaluation Team:** Supports cross-program learning, strategic alignment and synergies and shared measurement
- **Annual Progress Reports:** Co-developed by the Magoon Institute and Strategy Leads and shared with organizational leadership and community partners to promote transparency, accountability and sustained engagement

Through the implementation of these strategies and the systems to support and evaluate them, Lurie Children's remains steadfast in our commitment to advancing health equity, reducing disparities and improving health outcomes for infants, children, adolescents, young adults and their families across Chicago and beyond.



## CONCLUSION

Lurie Children's 2026–2028 CHIS represents our continued commitment to advancing health equity and improving outcomes for Chicago's infants, children, adolescents and families. Grounded in community voice, informed by data and aligned with institutional strengths, this CHIS outlines a focused, coordinated set of strategies designed to address the most pressing health needs facing youth and families across our city.

The fifteen strategies included—both transformational and foundational—reflect our belief that meaningful impact requires a holistic, upstream approach rooted in trust, equity and partnership. Through investments in clinical services, social supports, education, advocacy and infrastructure, we aim to deliver measurable change at the individual, family and community levels.

Importantly, we intend to address each of the priority health needs identified in the 2025 CHNA. These needs—shaped by social and structural drivers, chronic conditions, behavioral health challenges and violence and injury—are deeply interconnected and require multifaceted solutions. All strategies are supported through a combination of hospital operations, philanthropy and grant funding.

This CHIS is both a roadmap and a promise—a commitment to continuous learning, authentic collaboration and shared accountability. Together with our partners and the communities we serve, we will pursue a healthier, more equitable future for all children across Chicago.

## **ADOPTION OF CHNA AND CHIS BY GOVERNING BODY**

Lurie Children's 2025 Community Health Needs Assessment (CHNA) and 2026-2028 Community Health Implementation Strategy (CHIS) were developed in alignment with IRS requirements and in collaboration with community partners. The CHNA and CHIS were presented to the Patrick M. Magoon Institute for Healthy Communities Advisory Council on June 9, 2025, with a final version shared on July 31, 2025. On August 7, 2025, the Advisory Council unanimously approved recommending the CHNA and CHIS to the Ann & Robert H. Lurie Children's Hospital of Chicago ("Hospital") Board of Directors for formal adoption. On August 21, 2025, the CHNA and CHIS were presented to the full Hospital Board and were unanimously approved and adopted.

## **PUBLIC AVAILABILITY AND CONTACT**

Lurie Children's 2025 CHNA and 2026-2028 CHIS are publicly available on the hospital's website at [luriechildrens.org/chna](https://luriechildrens.org/chna). Printed copies are available upon request at no charge. To request a hard copy or for additional information, please contact the Patrick M. Magoon Institute for Healthy Communities at [healthycommunities@luriechildrens.org](mailto:healthycommunities@luriechildrens.org).

# APPENDICES

## APPENDIX A: COMMUNITY HEALTH STRATEGIES SNAPSHOT

### TRANSFORMATIONAL STRATEGIES

STRATEGY	KEY PERFORMANCE INDICATORS
<p><b>T.1 Austin HOPE Center</b></p> <p>Complete construction of the Austin HOPE Center and launch specialty clinical care, mental and behavioral health services and community health programming</p>	<ul style="list-style-type: none"> <li>• Increase patient volumes for pediatric specialty care, mental and behavioral health services and early childhood clinical visits and referrals</li> <li>• Reduce no-show rates and time to first appointment across clinical services</li> <li>• Drive a downward trend in ED visit for preventable conditions among Austin-area children and youth</li> <li>• Improve participation in community health programming and related outcomes</li> <li>• Elevate the level and quality of community partner, resident and provider engagement</li> <li>• Accelerate growth in local hiring, workforce training and support for neighborhood economic development</li> </ul>
<p><b>T.2 Care Coordination &amp; Care Extenders</b></p> <p>Advance integrated care coordination models and expand the use of care extenders to improve connections across medical, behavioral and social services</p>	<ul style="list-style-type: none"> <li>• Raise patient volumes in for care coordination services</li> <li>• Expand referrals and successful linkages to community-based clinical and social services</li> <li>• Elevate the level and quality of community partner, resident and provider engagement</li> <li>• Track sustainability metrics, including reimbursement data and funding sources</li> <li>• Develop a plan to expand care extenders, including staffing models, training strategies and integration goals for implementation</li> </ul>
<p><b>T.3 Early Childhood</b></p> <p>Strengthen early childhood systems to advance innovative, community-responsive initiatives</p>	<ul style="list-style-type: none"> <li>• Increase family utilization of early childhood services, including home visiting and early intervention</li> <li>• Expand referrals and linkages to address health-related social needs</li> <li>• Elevate the level and quality of early childhood community partner, resident and provider engagement</li> <li>• Scale up the distribution of health and safety supplies</li> <li>• Enhance education delivered, trainings conducted and changes in knowledge, attitudes or behaviors</li> <li>• Expand and launch collaborative initiatives to address infant mortality on the South and West Sides and related outcomes</li> </ul>

## FOUNDATIONAL STRATEGIES

**Deliver Compassionate and Responsive Care (CRC):** Provide high-quality, family-centered, comprehensive healthcare services that meet the needs of youth and communities, especially those facing the greatest health burdens.

STRATEGY	KEY PERFORMANCE INDICATORS
<p><b>CRC.1 Mobile Health – Expand Clinical Services &amp; Reach</b></p> <p>Expand the Mobile Health Program to increase the types of clinical services offered and serve more patient families</p>	<ul style="list-style-type: none"> <li>• Increase patient volumes for primary and specialty care</li> <li>• Improve patient satisfaction and experience</li> <li>• Expand referrals and successful linkages to address supportive services</li> </ul>
<p><b>CRC.2 Provider Education – Align Training with Community Priorities</b></p> <p>Provide education for pediatric providers and trainees aligned with community health priorities</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of community provider and trainee engagement</li> <li>• Enhance education delivered, trainings conducted and changes in knowledge, skills and attitudes</li> </ul>
<p><b>CRC.3 Mental Health Partnerships – Connect Hospital &amp; Community Supports</b></p> <p>Build collaborations between hospital-based mental and behavioral health services and community-based supports, including suicide and substance use prevention</p>	<ul style="list-style-type: none"> <li>• Increase patients screened for behavioral health needs</li> <li>• Expand referrals and successful linkages to community-based services</li> <li>• Broaden participation in behavioral health programming and related outcomes</li> </ul>

**Address Social, Educational and Economic Opportunities (SEEO):** Address root causes of health disparities to promote social, educational and economic well-being.

STRATEGY	KEY PERFORMANCE INDICATORS
<p><b>SEO.1 Workforce Development – Create Pathways to Health Careers</b></p> <p>Enhance workforce development pathways to create economic opportunity</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of participant engagement</li> <li>• Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills and attitudes)</li> <li>• Increase participants entering, hired into or promoted in health-related careers</li> <li>• Increase hires of employees and alumni from communities of focus</li> <li>• Increase participants pursuing high-need clinical careers (e.g., Respiratory Therapy, Sleep Medicine and Neurodiagnostic)</li> </ul>
<p><b>SEO.2 Supportive Services – Address Health-Related Social Needs</b></p> <p>Increase access to supportive services for families to address health-related social needs</p>	<ul style="list-style-type: none"> <li>• Increase screenings for health-related social and safety needs (HRSN)</li> <li>• Expand referrals and successful linkages to services and resources</li> <li>• Develop and implement plan for standardized HRSN screening of community health program participants</li> </ul>

<p><b>SEO.3 Youth-Serving Institutions – Integrate Health into Everyday Spaces</b></p> <p>Increase coordination with schools, libraries, parks and other youth-serving institutions to address youth health and well-being through service integration and health education</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of school and community partner engagement</li> <li>• Elevate the level and quality of student, educator and family engagement</li> <li>• Enhance health education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)</li> <li>• Strengthen school or program-level improvements in health benchmarks</li> </ul>
<p><b>SEO.4 Nutrition Security – Expand Food Access</b></p> <p>Expand access to healthy, affordable and culturally relevant food by addressing barriers to nutrition security</p>	<ul style="list-style-type: none"> <li>• Increase families screened for food insecurity</li> <li>• Expand food and nutrition referrals made for families</li> <li>• Promote utilization of UniteUs, coordinated care and resource network</li> <li>• Improve food access program participant satisfaction and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors)</li> <li>• Advance policies and programs enacted to increase food access in focus communities</li> </ul>

**Create Safe and Nurturing Environments (SNE):** Foster safe, stable and nurturing environments that promote health, safety and well-being of children and families across homes, schools and communities.

STRATEGY	KEY PERFORMANCE INDICATORS
<p><b>SNE.1 Healing-Centered Supports – Promote Resilience for Youth, Families &amp; Educators</b></p> <p>Foster resilience through healing-centered coaching and consultation for parents / caregivers, educators and youth</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of parents/caregivers, educators and youth engagement</li> <li>• Elevate the level and quality of organization engagement</li> <li>• Enhance coaching and consultation and related outcomes (e.g., changes in knowledge, skills, attitudes, and behaviors/practices)</li> <li>• Expand referrals and successful linkages to services and resources</li> </ul>
<p><b>SNE.2 Injury Prevention – Promote Safety in Homes &amp; Communities</b></p> <p>Prevent injuries in homes and communities through culturally attuned education, resources and safety products</p>	<ul style="list-style-type: none"> <li>• Elevate the and quality of youth, family and community partner engagement</li> <li>• Scale up the distribution of safety products (e.g., car seats, safe sleep kits, home safety kits)</li> <li>• Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)</li> </ul>
<p><b>SNE.3 Violence Prevention – Support Healing &amp; Community-Led Solutions</b></p> <p>Advance violence prevention through hospital-based intervention, youth- and community-led initiatives and prevention programs</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of youth, family and community partner engagement</li> <li>• Scale up the distribution of safety products</li> <li>• Enhance education delivered, trainings conducted and related outcomes (e.g., changes in knowledge, skills, attitudes and behaviors/practices)</li> <li>• Increase screening and assessment for service needs for patient survivors of violence-related injuries</li> <li>• Expand referrals and successful linkages to community-based services for Juvenile Justice Collaborative and Brave Voices</li> <li>• Increase youth graduates of the Juvenile Justice Collaborative (JJC)</li> </ul>

<p><b>SNE.4 Youth Leadership – Advance Youth Voice &amp; Power</b></p> <p>Enhance youth engagement and activate youth power through opportunities for leadership, partnership and participatory action</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of youth engagement and activation</li> <li>• Youth-led recommendations developed and implemented</li> </ul>
<p><b>SNE.5 Neighborhood Improvements – Promote Health Through Built Environment</b></p> <p>Support neighborhood improvements that promote health, safety, climate resilience, and community connection through accessible, sustainable and community-centered infrastructure</p>	<ul style="list-style-type: none"> <li>• Elevate the level and quality of community partner engagement and activation</li> <li>• Support engagement in community coalitions and groups</li> <li>• Promote community-identified neighborhood improvement or infrastructure projects</li> </ul>

## APPENDIX B: CURRENT AND POTENTIAL COMMUNITY PARTNERS

Lurie Children's is grateful for longstanding and new community partners who share a commitment to improving child health equity in Chicago. Below is a list of partners that will be updated regularly as we continue to work together to develop and implement evidence-based programs and initiatives.

- A House in Austin
- Access Living
- Afterschool Matters
- Afterschool and summer youth programs
- AIDS Foundation Chicago
- Allergy Asthma Network
- Alliance for Health Equity
- Alliance of Local Service Organization (ALSO)
- atl\_Chicago
- Alternatives, Inc.
- Archdiocese of Chicago
- Austin Childcare Providers Network
- Austin Coming Together
- Bethel New Life
- Boys & Girls Club of Chicago
- Brightpoint
- Bright Start Church and Community Outreach
- Broadway Youth Center
- BUILD Inc.
- Cabrini Green Legal Aid
- Care Advisors
- Catholic Charities
- Chicago Children's Advocacy Center
- Chicago Children's Theater
- Chicago HEAL Initiative
- Chicago House
- Chicago Medical Legal Partnership for Children
- Chicago Park District
- Chicago Police Department
- Chicago Public Libraries
- Chicago Public Schools, charter, private and Catholic schools
- Chicago Recovery Alliance
- Chicago United for Equity
- Chicago Youth Programs
- Children's Place Association
- Brightpoint
- Circle Urban Ministries
- City of Chicago and City level child serving agencies
- Communities United
- Community Anti-Drug Coalition of America
- Community Counseling Centers of Chicago (C4)
- Community development and financial institutions (CDIFs) including Allies for Community Business, Chicago Community Loan Fund, IFF, LISC Chicago
- Community mental health providers
- Community Organizing and Family Issues (COFI)
- Enlace
- Equality Illinois
- Erickson Institute
- EverThrive Illinois
- Federally Qualified Health Centers, including ACCESS Community Health, Alivio Medical Center, Erie Family Health Centers, Esperanza Health Centers, Heartland Health Centers, Infant Welfare Society, Lawndale Christian Health Center, Near North Health, PrimeCare Health, PCC Community Wellness, Tapestry 360 Health
- Gary Comer Youth Center
- Girl Scouts of Greater Chicago and Northwest Indiana
- Golden Apple
- Greater Chicago Food Depository
- Haymarket Center
- Health & Safety Institute
- Health and Medicine Policy Research Group
- Hermosa Neighborhood Association
- Home Healthcare Agencies
- Hospital partners
- Howard Areas Community Center
- Iglesia Evangelica Emanuel Church and Food Pantry

- Illinois Chapter, American Academy of Pediatrics
- Illinois Childhood Trauma Coalition
- Illinois Children’s Healthcare Foundation
- Illinois Children’s Mental Health Partnerships
- Illinois Collaboration on Youth (ICOY)
- Illinois Council Against Handgun Violence
- Illinois Hospital Association
- Illinois Justice Project
- Illinois Public Health Institute
- Injury Free Coalition for Kids
- Institute for Public Health and Medicine
- Kennedy Forum Illinois
- La Casa Norte
- Pilsen Neighbor Community Council
- Lawrence Hall Youth Services
- Legal Council for Health Services
- LISC Chicago
- Lively Stone MB Church
- Lutheran Social Services of Illinois
- Malcolm X City College of Chicago and other community colleges
- Maryville Academy
- Metropolitan Family Services
- Midwest Asian Health Association
- Mikva Challenge
- Ministries Leaders Network
- Mission of Our Lady of Angels
- Mothers of Children Having Allergies (MOCHA)
- National Alliance on Mental Illness (NAMI)
- New Life/Urban Life Skills
- New Life Covenant Church Northwest Campus
- New Moms
- Northwest Center
- Northwestern University Feinberg School of Medicine
- Nourishing Hope (formerly Lakeview Pantry)
- Onward Neighborhood House
- Partnerships for Resilience
- Prevention First
- Primo Center
- Project ECHO
- Public Health Institute of Metropolitan Chicago
- Respiratory Health Association
- Root2Fruit
- Safe Kids Worldwide
- Salvation Army
- School-based health centers
- Sesame Stret
- SGA Youth & Family Services
- Southwest Organizing Project
- State of Illinois and State Level Child Serving agencies
- Start Early (formerly Ounce of Prevention)
- Stone Community Development Corporation
- Substance abuse program/providers
- TASC
- Teamwork Englewood
- The Center on Halsted
- The Hatchery
- Thresholds
- UCAN
- UMOJA
- Unite Us (formerly NowPow)
- United Way
- University partners
- Voices of Illinois Children
- Voices of Youth in Chicago Education (VOYCE)
- West Side United
- West Side Health Authority
- Westside Ministries Coalition
- YMCA of Metropolitan Chicago
- Youth Guidance
- Youth Outreach Services

## APPENDIX C: SUMMARY OF RESOURCES TO ADDRESS PRIORITY HEALTH NEEDS

The following is a summary of the resources and assets identified through Lurie Children's CHNA and the Alliance for Health Equity's Collaborative CHNA to address community health needs and priority health issues related to social and structural drivers of health, chronic health conditions, mental and behavioral health and injury and violence.

\*Note: Inclusion does not imply formal affiliation

### Social and Structural Drivers of Health

#### EDUCATION, ECONOMIC VITALITY AND WORKFORCE DEVELOPMENT

Key resources to address economic vitality and workforce development include:

- Mentorship and Workforce Development Initiatives (Lurie Children's) including Discovering Healthcare Careers, One Summer Chicago, Community Health in Action Mentorship Program (CHAMP), Encouraging Mentoring Preparedness on Workforce Education Readiness (EMPOWER), and others
- Chicagoland Healthcare Workforce Collaborative
- West Side Anchor Committee / West Side United
- Chicagoland Workforce Funder Alliance
- Chicago Cook Workforce Partnership
- Illinois Department of Human Services (IDHS) Division of Rehabilitation Services (DRS), Illinois State Board of Education (ISBE)
- SAFER Foundation
- CARA
- Community colleges in the Chicago and suburban Cook County
- Chicago Public Schools
- Community development finance institutions (CDFIs)
- Chambers of commerce
- Area Health Education Centers (AHECs)
- LISC quality of life plans
- United Way neighborhood networks
- Community Assistance Programs (CAPs)
- Youth Guidance (Career Readiness and Success)
- Sankofa Safe Child Initiative
- Chicago Jobs Council
- Dozens of workforce development programs and community development corporations (CDCs) across the City and County

#### HOUSING, COMMUNITY DEVELOPMENT AND NEIGHBORHOOD ENVIRONMENT

Key resources to address housing, community development, and the neighborhood environment include:

- Safe and Healthy Homes Program
- Youth Guidance (Becoming a Man - BAM, Working on Womanhood - WOW, STRIVE, school-based counseling)
- Chicago Ready to Learn: Birth to Pre-K Programs
- Chicago STAR Scholarship (City College of Chicago)
- Habitat for Humanity Chicago
- Chicago Complete Streets
- Alliance for Health Equity Housing Workgroup
- One Chicago

- Center for Housing and Health
- Governmental housing and planning and transportation agencies
- Innovative partnership strategies such as the flexible housing pool
- Chicago Coalition for the Homeless
- All Chicago
- Alliance to End Homelessness in Suburban Cook County
- Housing Forward
- Beds Plus
- South Suburban PADS
- Corporation for Supportive Housing
- Community development finance institutions (CDFIs)
- Nonprofit affordable housing developers
- Legal aid organizations focused on housing including medical-legal partnerships, organizations focused on tenants' rights and housing quality such as Metropolitan Tenants Organization (MTO), Uptown People's Law Center (UPLC) Tenants' rights work, Eviction Help Illinois Offers Free Legal Help for Illinois Residents, Lawyers Committee for Better Housing and thought leaders such as Chicago United for Equity (CUE)
- Metropolitan Planning Council (MPC)
- Illinois Housing Council
- Center for Neighborhood Technology (CNT)
- Chicagoland Rehab Network
- The Resurrection Project,
- JCFS Chicago
- La Casa Norte
- North Side Housing Supportive Services
- Access Living of Metro Chicago
- Chicago House
- Dozens of community development corporations (CDCs) and supportive housing and homeless services providers across the City and County

**FOOD SECURITY AND FOOD ACCESS** – Key resources to address food security and food access include:

- Greater Chicago Food Depository and its network of hundreds of pantries and soup kitchens across the City and County
- Chicago Food Policy Action Council
- Advocates for Urban Agriculture
- Alliance for Health Equity Food Workgroup
- Governmental planning, human service and health agencies as well as the recently adopted good food purchasing program (GFPP) in Chicago and Cook County
- Windy City Harvest
- Veggie Rx programs
- Hundreds of community gardens/urban farms, local producers and farmers markets,
- Sub-regional healthy food access initiatives such as Proviso Partners for Health and West Side United and Grow Greater Englewood
- Local faith-based and community-based initiatives focused on healthy food access
- FQHCs working on food security initiatives
- Coordinated screening and referral initiatives such as West Side ConnectED
- A just Harvest
- City of Chicago – Grocery store map (online)
- Supplemental Nutrition Assistance Program (SNAP) and Special Supplemental Nutrition Program for Women, Infants and Children (WIC)
- Provider organizations working on food as medicine such as ICAAP and IAFFP
- Chicago Partnership for Health Promotion (CPHP)

**MATERNAL AND CHILD HEALTH** – Key resources to address maternal and child health include:

- Schreiber Center for Early Childhood Health and Wellness (Lurie Children's)
- Health Resources and Services Administration's (HSRA) Maternal and Child Health Bureau (MCHB) state and local initiatives
- IDHS Division for Early Childhood including Early Intervention and Home Visiting
- Division of Family & Community Services including WIC, Temporary Assistance for Needy Families (TANF) and SNAP
- Early childhood coalitions like Ever Thrive Illinois, March of Dimes, and Start Early
- Illinois Perinatal Quality Collaborative
- Prenatal and perinatal care partnerships
- Maternal infant home visiting programs like Connect Home Visiting Chicago (Lurie Children's) and US Department of Health and Human Services' Healthy Families Program
- Illinois Medicaid Moms & Babies
- Community-based organizations such as New Moms

**ACCESS TO CARE AND COMMUNITY RESOURCES** – Key resources to address access to care include:

Chicago-Based Initiatives and Resources:

- Mobile Health Program (Lurie Children's)
- Connect Home Visiting Chicago (Lurie Children's)
- West Side Healthy Parents and Babies (Lurie Children's)
- City of Chicago Services (adolescent and school health) including school-based health centers, reproductive health services, and CDPH community programs
- No Wrong Door Illinois
- Chicago Free and Income Based Clinics (online directory): several online directories still updated (e.g., FreeClinics.com, IDHS local site finders)
- City of Chicago Services "Find a Community Health Center" Service
- Health Resources and Services Administration "Find a Health Center" Tool
- ICIRR (Illinois Coalition for Immigrant and Refugee Rights)

Illinois & Statewide Organizations/Initiatives:

- Health Resources and Services Administration's (HSRA) Maternal and Child Health Bureau (MCHB) state and local initiatives
- IDHS Division for Early Childhood and Division of Family & Community Services
- Early childhood coalitions like Ever Thrive Illinois and Start Early
- Illinois Perinatal Quality Collaborative
- The Salvation Army
- Prenatal and perinatal care partnerships
- Maternal infant home visiting programs like Healthy Families Illinois and Family Connects
- Governmental programs such as WIC and Medicaid Moms & Babies

- Community-based organizations such as New Moms
- Department of Human Services (IDHS) divisions
- Partnerships with hundreds of community-based primary clinics including FQHCs, free clinics, community-based behavioral health providers including key players such as including key players like Erie Family Health, Heartland Health Centers, Lawndale Christian
- Protect Our Care Illinois
- Pediatric Pandemic Network (Lurie Children's is a Hub Site)
- Alliance for Welcoming Healthcare and related initiatives focused on serving immigrants and refugees with quality easily accessible, culturally relevant care
- Professional provider associations such as the ICAAP, IAFP, Illinois Nurses Association, and Illinois Community Health Worker (CHW) Association
- Illinois School Based Health Alliance and the School Health Access Collaborative (SHAC)
- All Hands Health Network (Lurie Children's), enrollment for public insurance (Medicaid, All Kids, Moms & Babies)
- Coordinated screening and referral for social determinants (e.g., West Side ConnectED, Aunt Bertha/FindHelp, Unite Us)

## Chronic Health Conditions

Key resources to address chronic conditions include:

- Lurie Children's specialty clinics
- Partnerships with associations such as the American Heart Association, American Cancer Society, American Diabetes Association, Academy of Nutrition and Dietetics
- Partnerships between primary care providers such as FQHCs, pediatricians, and family physicians and hospitals
- HRSA MCHB's Leadership Education in Neurodevelopmental & Related Disabilities (LEND) program (University of Illinois at Chicago and University of Chicago)
- Governmental agencies such as Social Security Administration, Equip for Equality, IDHS Division for Developmental Disabilities (DD) and Division of Rehabilitation Services (DRS)
- City of Chicago Mayor's Office for People with Disabilities, park districts, forest preserves, planning agencies (e.g. Chicago Metropolitan Agency for Planning)
- Good Food Purchasing Program (GFPP)
- Access Living
- Policy, systems and environmental change initiatives led by coalitions such as Proviso Partners for Health, Active Transportation Alliance, Center for Faith and Community Health Transformation, and Illinois Public Health Institute (IPHI) including ISPAN implementation.
- Chicago Department of Public Health's Healthy Chicago Initiatives and other initiatives led by City and County health departments
- South Side Healthy Community Organization (SSHCO)
- Access Community Health Network (ACCESS)
- Sinai Urban Health Institute (Sinai Health System)
- Lawndale Christian Health Center
- Advocate Health / Advocate Children's Hospital
- Hundreds of culturally affirming, community-based and school-based chronic disease prevention initiatives across the City and County

## **ASTHMA**

Key resources to address asthma include:

- Stroger Hospital Asthma Clinics
- Respiratory Health Association
- Sinai Urban Asthma Institute
- La Rabida Asthma Clinic
- Chicago Asthma Consortium
- Asthma Resource Line 833-327-8462
- Rush University Asthma Program
- UI Health/University of Illinois Hospital & Health Sciences System
- Chicago Family Asthma & Allergy)
- Mobile Care Chicago

## **COMPLEX CHRONIC CONDITIONS**

Key resources to address complex chronic conditions include:

- The Arc of Illinois
- UIC Division of Specialized Care for Children
- UIC Institute for Disability and Human Development and other area university research institutes
- Chicagoland Disabled People of Color Coalition (DPOCC)
- Statewide networks serving adults and youth with disabilities such as Immigrant & Refugee-Led Capacity Development Network of Illinois (IRLCDN) and Centers for Independent Living (CILs)
- IDHS Office of Welcoming Centers
- Great Lakes ADA
- Illinois Self-Advocacy Alliance
- Illinois Council on Developmental Disabilities (ICDD)
- Maryville Academy
- Almost Home Kids (Lurie Children's/Northwestern University affiliate)
- Illinois Mentor
- Near North Health Service Corporation

## **OBESITY, DIABETES, NUTRITION AND PHYSICAL ACTIVITY**

Key resources to address obesity, nutrition, and physical activity include:

- Food, Activity and Nutrition Initiatives (Lurie Children's)
- Lurie Children's Wellness and Weight Management and Endocrinology Clinics
- Pediatric Sports Medicine (Lurie Children's)
- Chicago Department of Public Health and Chicago Park District programming
- Girls on the Run
- Great Lakes Adaptive Sports Association (GLASA)
- Dare2Tri
- Special Recreation Association Network of Illinois (SRANI)
- HabitNu (Diabetes Prevention Program)
- American Association of Diabetes Educators (now ADCES)
- Feeding America / Healthy Food Access Programs
- Laureus Sport for Good

## Mental and Behavioral Health

Key resources to address mental health and substance use disorders include:

- Center for Childhood Resilience (Lurie Children's)
- Pritzker Department of Psychiatry and Behavioral Health (Lurie Children's)
- Potoscnak Family Division of Adolescent and Young Adult Medicine (Lurie Children's)
- Behavioral Health Treatment Services Locator (SAMHSA)
- Illinois Justice Project, JEO Initiative, Juvenile Justice Initiative
- Sarah's Inn
- Southern Illinois University School of Medicine
- SAMHSA National Helpline & Suicide Prevention Lifeline (988)
- IDHS Divisions of Mental Health & Substance Use Prevention & Recovery (SUPR)
- Comprehensive Community-Based Youth Services (CCBYS)
- Statewide Unintentional Drug Overdose Reporting System (SUDORS)
- Alliance for Health Equity Mental Health Committee & Opioid Collaborative
- NAMI Chicago, Metro Suburban, South Suburban
- Kennedy Forum
- Thresholds
- Your Story Counseling
- Illinois Behavioral Health/Professional Associations including Illinois Association for Behavioral Health, Illinois Association for Infant Mental Health, Illinois Chapter of American Academy of Pediatrics, Illinois Childhood Trauma Coalition, Illinois Criminal Justice Information Authority, Illinois Alcohol and Other Drug Abuse Professional Certification Association (IAODAPCA), Illinois Alcoholism & Drug Dependence Association (IADDA), Illinois Art Therapy Association (IATA), Illinois Counseling Association (ICA), Illinois Institute for Addiction Recovery (IIAR), Illinois Mental Health Counselors Association (IMHCA), Illinois Psychological Association (IPA), Illinois Psychological Association of Graduate Students (IPAGS), Illinois Recreation Therapy Association (IRTA), Illinois School Counselor Association (ISCA), Illinois School Psychologists Association (ISPA), Coalition of Illinois Counselor Organizations (CICO), Community Behavioral Healthcare Association, Association of Community Mental Health Authorities of Illinois, Mental Health America of Illinois, Mental Health Association of Illinois (MHAI), Aurora University School of Social Work, and National Association of Social Workers, Illinois Collaboration on Youth (ICOY), Illinois Childhood Trauma Coalition (ICTC)
- Governmental Agencies (CDPH, DCFS, DJJ, IDPH, AG's Office, ISBE)
- Peer Workforce (CRSS)
- FQHC Learning Collaboratives, Community Mental Health Centers, Harm Reduction Initiatives
- TASC Illinois
- Howard Brown Health
- Haymarket Center
- Habilitative Systems, Inc.
- Illinois Harm Reduction & Recovery Coalition
- Chicago Behavioral Health Consortium
- UChicago Urban Health Initiative's Behavioral Health Collaborative

## Injury and Violence

**UNINTENTIONAL INJURY** – Key resources to address unintentional injury include:

- Injury Prevention & Research Center (Lurie Children's)
- Safe Kids Chicago (Lurie Children's)
- Safe Kids Illinois
- Safe Kids Worldwide
- Injury Free Coalition for Kids
- Sankofa Safe Child Initiative
- Illinois Department of Public Health (IDPH) Violence & Injury Prevention Program
- SAFE KIDS Cook County
- BeSMART from Every Town for Gun Safety

**CHILD MALTREATMENT** – Key resources to address child maltreatment include:

- Prevent Child Abuse
- Chicago Children's Advocacy Center (CCAC)
- Lurie Children's Safety and Wellness Clinic
- Community Counseling Centers of Chicago (C4)
- Tuesday's Child Chicago
- Safe Start at Casa Central
- Illinois Department of Children and Family Services (DCFS)
- Children's Advocacy Centers of Illinois (CACI)
- Children's Home & Aid (CH&A)

**VIOLENCE, TRAUMA, AND COMMUNITY SAFETY** – Key resources to address violence, trauma, and community safety include:

- Strengthening Chicago's Youth (SCY) (Lurie Children's)
- Mayor's Commission for a Safer Chicago
- City of Chicago / Office of Violence Prevention
- Chicago HEAL Initiative
- Alliance for Health Equity Trauma-Informed Hospitals Collaborative
- Illinois ACEs Response Collaborative / Health & Medicine Policy Research Group
- Communities Partnering for Peace (CP4P)
- Illinois Coalition Against Domestic Violence
- Voices of Youth in Chicago Education (VOYCE)
- Mikva Challenge
- My Block My Hood My City
- Youth Crossroads
- Center for Childhood Resilience (CCR) (Lurie Children's)
- READI Chicago from Heartland Alliance
- Trauma-Informed Chicago (TICI) Initiative
- Hospital-Based Violence Intervention Programs (HBVIPs) (includes UChicago, Sinai, Stroger, Mount Sinai, Advocate)
- Bright Star Community Outreach
- I Am Able Center for Family Development
- Illinois Violent Death Reporting System (IDPH)
- The Y's Youth Safety and Violence Prevention Program (YSVP)
- Lakeview Neighborhood Partnership
- Family Bridges
- Cicero Community Collaborative
- Metropolitan Peace Initiatives / Metropolitan Family Services
- Chicago CRED (Create Real Economic Destiny)
- UChicago Urban Health Initiative (Violence Recovery Program)
- Illinois Criminal Justice Information Authority
- IDPH Office of Firearm Violence Prevention